

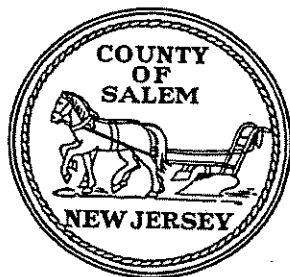
AGREEMENT BETWEEN

**THE SALEM COUNTY
BOARD OF CHOSEN FREEHOLDERS**

AND

**THE COMMUNICATIONS WORKERS
OF AMERICA, AFL-CIO**

**Rank-and-File and Supervisory Bargaining Units
Local 1085**



JANUARY 1, 2003 – DECEMBER 31, 2005

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PREAMBLE

This Agreement between the SALEM COUNTY BOARD OF CHOSEN FREEHOLDERS (hereinafter referred to as "the Employer") and the COMMUNICATIONS WORKERS OF AMERICA, AFL-CIO, including the SALEM COUNTY SUPERVISORY UNIT (hereinafter referred to as "the Union") is entered into by the parties this 9th day of September, 2003, for the purpose of establishing compensation, hours, benefits, and other terms and conditions of employment, together with procedures for the fair and amicable resolution of grievances pertaining thereto.

ARTICLE 1 RECOGNITION

1.1. Rank-and-File Unit. The Employer recognizes the Communications Workers of America as the exclusive representative for all of its white-collar and blue-collar employees who work on a full-time basis, as well as all part-time employees who are paid for at least one day per week on average; but excluding all managerial executives, supervisors, confidential employees, temporary employees who are employed for less than six months in any 12-month period, part-time employees who are paid for less than one day per week, department heads, police, employees in the Personnel Department and the Clerk of the Board's Office, and all personnel represented in other bargaining units.

1.2. Supervisory Unit. The Employer recognizes the Communications Workers of America, Salem County Supervisory Unit, as the exclusive representative for all of its white-collar and blue-collar supervisory employees who work on a full-time basis, as well as all part-time employees who are paid for at least one day per week on average; but excluding all managerial executives, non-supervisory employees, confidential employees, temporary employees who are employed for less than six months in any 12-month period, part-time employees who are paid for less than one day per week, department heads, police, employees in the Personnel Department and the Clerk of the Board's Office, and all personnel represented in other bargaining units.

1.3. Preservation of Unit Work. Duties ordinarily performed by bargaining unit employees shall not be assigned to employees outside the unit except for temporary employees who are hired to address seasonal or short-term needs for a period of six months or less.

1.4. Definitions. The term "confidential employees" as used herein means employees whose functional responsibilities or knowledge in connection with the issues involved in the collective negotiations process would make their membership in any appropriate negotiating unit incompatible with their official duties. The term "temporary employees" as used herein means employees who are appointed to temporary (including seasonal) positions which are established for a period aggregating not more than six months in a 12-month period or which are established pursuant to a short-term grant for a maximum of 12 months.

ARTICLE 2 NON-DISCRIMINATION

2.1. Non-Discrimination. The parties agree that there will be no discrimination or favoritism for reasons of sex, age, nationality, race, religion, marital status, national origin, physical handicap, mental

handicap, Union membership or activity, or family relationship (in accordance with the definition of "immediate family" in Section 24.2), in promotion, transfer, or any other conditions and privileges of employment.

2.2. Respect and Dignity. The County and the Union agree that the working environment shall be characterized by mutual respect for the common dignity to which all individuals are entitled. It is agreed that verbal and/or physical harassment of or by an employee is inappropriate and will not be tolerated. Harassment will be grounds for disciplinary action up to and including termination.

2.3. Use of Pronoun. The use of the word "he" throughout this contract applies to both male and female employees and is being used as a matter of convenience.

ARTICLE 3 MANAGEMENT RIGHTS

3.1. Rights Reserved. The Employer hereby retains and reserves unto itself without limitations all powers, rights, authority, duties and responsibilities conferred upon and vested in it prior to the signing of this agreement by the laws and constitution of the State of New Jersey and of the United States. Including but without limiting the generality of the foregoing, the following rights:

(a) All management functions and responsibilities which the Employer has not expressly modified or restricted by specific provision of this agreement.

(b) The right to establish and administer policies and procedures related to personnel matters, departmental activities, employee training, departmental and work unit operational functions, performance of services and maintenance of the facilities and equipment of the Employer.

(c) To reprimand, suspend, discharge or otherwise discipline employees for cause.

(d) To hire, promote, transfer, assign, reassign, layoff and recall employees to work.

(e) To determine the number of employees and the duties to be performed.

(f) To maintain the efficiency of employees in the performance of their duties.

(g) To determine staffing patterns and areas worked, to control and regulate the use of facilities, supplies, equipment, materials and other property of the Employer.

(h) To subcontract for any existing or future service as determined necessary by the Employer.

(i) To make or change Employer rules, regulations, policies and resolutions consistent with the specific terms and provisions of this agreement.

(j) And otherwise to generally manage the affairs of the Employer, attain and maintain full operating efficiency and productivity and to direct the work force.

3.2. Managerial Prerogatives. In recognition of the rulings of the Courts of New Jersey, the

parties recognize that the exercise of managerial rights is a responsibility of the Employer on behalf of the taxpayers and that the Employer cannot bargain away or eliminate any of its managerial rights.

ARTICLE 4 WORK RULES

4.1. Adoption of Work Rules. Except as set forth in Section 4.2, the Employer may, at its discretion, adopt work rules for the efficient and orderly operation of its departments. The Union will be given a copy of any work rules fifteen (15) calendar days prior to the imposition of those work rules and will be required to make any consultative comments it may have no later than ten (10) calendar days after receipt of the proposed work rules. The Employer will consider the comments of the Union, but the final adoption and implementation of the work rules will be a decision of the Employer. Consistent with the Employer's directives, as administered at the discretion of the Clerk of the Board of Chosen Freeholders, work rules shall be equitably applied and enforced. If any work rule is implemented without the fifteen (15) calendar days notice to the Union, the work rule will be rescinded until the proper notification has been given.

4.2. Right to Negotiate Not Waived. Nothing in this Article shall be interpreted as a waiver of the Union's right to negotiate concerning terms and conditions of employment. Any changes in compensation, hours, benefits, or other terms and conditions of employment, whether or not set forth in this Agreement, shall first be negotiated between the Employer and the Union. It is understood that this does not apply to subjects which are considered by law to be managerial prerogatives.

ARTICLE 5 WORK CONTINUITY

5.1. No Strike. During the period of time of this agreement, the Union and its members shall not have the right to engage in any slowdown, work stoppage, strike or related activity. The sole method for resolving any disagreement concerning this agreement shall be covered by the grievance and arbitration procedures contained in this agreement or legal remedies available to the parties that do not constitute strikes or work stoppages.

5.2. Violations. The Union agrees that if any type of concerted activity occurs, as noted above, the Union will take immediate steps to terminate such activities and will condemn such activities. Any employee who engages in any of the prohibited activities shall be subject to disciplinary action, including discharge of any employee so involved.

ARTICLE 6 UNION SECURITY

6.1. Dues Deduction. The Employer shall deduct Union dues from the pay of each employee who submits a signed checkoff card. The amount of such deductions shall be certified to the Employer by the Secretary-Treasurer of the Union.

(a) *Transmission of Dues Deductions.* The Employer shall remit the dues deductions to the Secretary-Treasurer, Communications Workers of America, AFL-CIO, 501 3rd Street, N.W., Washington, D.C. 20001-2797, by the 10th day of the month following the calendar month in which such deductions are made, or earlier if reasonably possible, together with a list of employees from whose pay such deductions were made. ~~The list shall include each employee's name, identification number, base wage, and deductions for the month.~~ A copy of such list shall be furnished at the same time to the President of Local 1085.

(b) *Withdrawal of Dues Checkoff.* An employee who wishes to withdraw his or her authorization for dues deduction shall give written notice to the County Treasurer and the President of Local 1085. Deductions shall be halted as of July 1 following the receipt of such notice by the County Treasurer. The Employer shall promptly forward a copy of any withdrawal notice to the President of Local 1085.

6.2. Representation Fees. Representation fees will be governed by the provisions of the Representation Fee Agreement entered into by the parties as of June 11, 2003.

6.3. Hold Harmless. The Union agrees to indemnify and hold the Employer harmless with respect to any and all claims, suits, orders, actions, litigation or judgments arising from the provisions of this Article or based upon the Employer's reliance on the provisions of this Article. The Employer shall not be responsible for any back payment of representation fees or dues for any cause.

ARTICLE 7 UNION BULLETIN BOARDS

7.1. Provision of Bulletin Boards. The Employer agrees to make available to the Union space for one bulletin board in every County building. The site for the bulletin board will be mutually selected by the parties. Materials posted on such bulletin boards shall only pertain to Union business. Any information not pertaining to Union business will be removed at the discretion of the Employer.

ARTICLE 8 PERSONNEL INFORMATION

8.1. Disclosure of Personnel Records. Personnel information with respect to individual employees shall be subject to disclosure as follows:

(a) An employee shall have the right to inspect his or her own personnel file upon reasonable prior request, at a mutually convenient time as set by the Clerk of the Board's Office. A copy of any document contained in an employee's file will be provided to the employee upon request.

(b) Pursuant to the Open Public Records Act, N.J.S.A. 47:1A-1 *et seq.*, it is understood that personnel information open to the public is generally limited to an employee's name, title, position, salary, payroll record, length of service, date of separation, reason for separation, and the amount and type of pension received. All other personnel records of individual employees shall be maintained in confidence and shall not be disclosed except to authorized persons or as required by law.

(c) Union representatives may inspect an employee's personnel file upon presenting authorization

in writing and signed by the employee.

(d) Notwithstanding any other provision of this Article, specific records pertaining to employees shall be available for inspection by Union representatives whenever relevant to the investigation of a grievance or for other purposes within the Union's legal scope of responsibility as required by the Employer-Employee Relations Act, N.J.S.A. 34:13A-1 *et seq.* Copies of relevant documents shall be provided to Union representatives upon request.

8.2. Disciplinary Records. All disciplinary records on employees will be kept in the confidential Personnel Department files of the Office of the Clerk of the Board. Each employee will receive a copy of any documents critical of the employee or the employee's job performance which are to be placed in his or her personnel file. The employee will be expected to sign such documents to verify receipt only. The employee may, at his or her option, submit a written response to such document, which shall be included with the document in the employee's file.

8.3. Notice to Union. The Employer will provide to the Union a monthly list of personnel changes within the bargaining unit(s), including new hires, terminations, promotions and transfers. In the case of new hires, the Employer will include each employee's job title, department, base hourly rate and hours of work, employee identification number, and home address. Upon request, the Employer will also furnish such information periodically, along with seniority data, for all current employees.

ARTICLE 9 SENIORITY

9.1. Definition. Seniority is defined as an employee's total length of continuous unbroken service with the Employer, beginning with the date of last hire, even if such was for part-time employment. Seniority will cease to accrue upon termination of employment. The provisions of seniority contained herein do not apply to temporary or seasonal workers or to the time that such employees serve as temporary or seasonal employees. It is understood that seniority shall not accrue during any unpaid absence. Accordingly, when an employee takes an unpaid absence, his or her date of hire will be moved forward by an equal number of days for purposes of calculating seniority. If more than one employee has the same seniority, preference shall be based upon the alphabetical order of the employee's last name.

9.2. Preferences. Preference shall be given to employees according to seniority in the following circumstances, subject to the Employer's right to determine staffing according to qualifications:

(a) The assignment or reassignment of employees to a particular shift or work schedule.

(b) The selection of employees for promotion, subject to Civil Service requirements. In no case, however, shall the Employer be required to select a lesser qualified employee. A decision as to an employee's ability to perform the work shall remain the exclusive province of management.

(c) The layoff of non-permanent employees.

(d) The scheduling of vacations (see Section 23.6).

ARTICLE 10 JOB OPENINGS

10.1. Posting. A job opening for a newly created position or a vacancy in an existing position shall be posted on a centrally located bulletin board in each department for a period of at least five working days prior to filling the position. Employees may submit their qualifications for such openings to the Clerk of the Board for consideration. The determination of the County as to the employee selected for the position is solely a County managerial determination. A copy of the posting will be sent to the local union president.

ARTICLE 11 RESIGNATIONS

11.1. Notice. Employees who resign will give at least two weeks' written notice, except that the Employer may consent to shorter notice if circumstances reasonably prevent the employee from giving the required notice.

ARTICLE 12 WORK PERFORMANCE AND EVALUATIONS

12.1. Work Performance. All employees covered by this agreement will be expected to perform the duties of their position. Those duties shall include the functions set forth in the applicable New Jersey Department of Personnel job description and such other functions as are reasonably related to the employee's job title and position as assigned by the employee's immediate supervisor, including policies and procedures adopted by the Board of Chosen Freeholders which pertain to all county employees.

12.2. Annual Evaluation. A performance evaluation system has been implemented by the Employer as to employees covered by this agreement. There will be an annual written evaluation for all employees on a form to be prepared by the Employer. Performance evaluations will be conducted by the appropriate supervisor designated by the Employer.

12.3. Receipt of Evaluation. When a performance evaluation is completed, the employee will receive a copy of the performance evaluation and the employee will sign the copy of the performance evaluation to signify only that it has been received. Either party has the right to attach one set of response comments to the copy of the performance evaluation. Copies of all evaluation correspondence will be exchanged between the parties and retained in the employee's personnel file.

12.4. Evaluation Appeals. The employee will have the right to grieve unsatisfactory evaluations in accordance with the provisions of this Agreement. There is no right to grieve one or more unsatisfactory findings in a performance evaluation where the majority of findings or greater balance of findings indicate a satisfactory evaluation.

ARTICLE 13 DISCIPLINE

13.1. Union Representation. ~~If an employee is called in for disciplinary reasons by his or her~~ supervisor, the employee shall have the right to have one Union representative present, provided the employee so requests. The supervisor will be responsible for notifying the Union representative's supervisor in order to arrange for the representative to be present during the disciplinary conference if the employee requests union representation.

13.2. Just Cause. No employee shall be subject to discipline except for just cause. Discipline shall be progressive in nature and corrective in aim, except when an offense is so serious as to warrant immediate termination even though no similar prior offenses have been committed by the employee.

13.3. Disciplinary Appeals. Disciplinary actions shall be subject to the grievance procedure, with the following exceptions:

(a) Major disciplinary actions (as defined by the Civil Service Act) for permanent employees or employees serving in a working test period are appealable to the New Jersey Merit System Board and are not subject to arbitration.

(b) Oral reprimands shall be addressed informally only.

ARTICLE 14 GRIEVANCES

14.1. Purpose. The purpose of this procedure is to resolve problems affecting the employment relationship at the lowest possible level, consistent with fairness and equity. A grievance shall be understood as an appeal of the interpretation, application, or violation of policies, agreements, or administrative decisions affecting the terms and conditions of employment.

14.2. General Provisions.

(a) Grievances shall be processed promptly and expeditiously.

(b) Formal grievances and appeals shall be in writing. Grievance forms shall be provided by the Union.

(c) Communications and decisions concerning formal grievances shall be in writing.

(d) A grievant shall be permitted to have a Union representative at all levels of the grievance procedure. Grievants may be individual employees, groups of employees similarly situated, or the Union itself.

(e) Witnesses and other evidence may be produced at all levels of the grievance procedure. There shall be no substantially new evidence submitted during the grievance process by either party once a grievance has been submitted to the Board of Chosen Freeholders at Level 3.

(f) Failure by a grievant to file or advance a grievance to the next step within the specified time limits shall result in forfeiture, except in cases where the lack of timeliness is *de minimis*.

(g) Failure by the Employer to issue a decision within the specified time limits shall entitle the grievant to advance the grievance to the next step.

(h) Grievances shall be adjudicated according to the terms of this procedure and the filing, pendency or hearing of any grievance shall not impede the normal management of the work force or operations of any of the activities or functions of the employer.

(i) Union representatives shall be permitted reasonable opportunity to investigate and process grievances during the work day without loss of pay. If time away from the job should be required, the Union representative shall notify his or her supervisor or department head in order that arrangements may be made to cover for the employee.

(j) The parties in interest will cooperate in investigating and providing pertinent information concerning a grievance being processed.

(k) *Time Limits.* Since it is important that grievances be processed as rapidly as possible, the number of days indicated at each level shall be considered as a maximum and failure to act within these time limits shall be subject to the procedural penalties outlined above. The time limits specified below, however, may be extended by mutual agreement.

(l) Any step of the grievance procedure may be waived by mutual consent.

14.3. Steps. An employee and/or the Union representative may discuss a grievance with the immediate supervisor, where appropriate, in an effort to resolve the problem informally. A grievance at this stage shall not be reduced to writing. Formal grievances shall be filed by the Union and shall follow the steps set forth below.

STEP 1. The grievance shall be filed initially within 28 calendar days after the cause of action arose or within 28 calendar days after the grievant became or should have become aware of the facts constituting the cause of action. The grievance shall be filed with the employee's immediate department head, who shall make an effort to resolve the problem within a reasonable period of time not to exceed 7 calendar days. The grievance shall be filed in writing.

In addition to the above, the grievant shall have a right to a personal conference with his or her department head on the grievance within 14 calendar days. In the event a conference is held, the written decision shall be issued within 5 calendar days after the conference.

STEP 2. In the event the grievance cannot be resolved at the first level after the decision of the department head is received, the Union must file the grievance with the Clerk of the Board within 21 calendar days after receipt of the decision of the department head at the second step. The Clerk of the Board shall review the grievance once filed at the second step and render an answer within 14 calendar days after the receipt of the grievance.

In addition to the above, the grievant shall have a right to a personal conference with the Clerk of the Board or his designee within 21 calendar days after the receipt of the grievance, or at a date agreeable to the parties. In the event a personal conference is held in accordance with the above, the written decision

on the grievance shall be issued within nine calendar days of the conference. The department head or his designee shall also be present at the conference.

STEP 3. If the grievant is dissatisfied with the answer at Step 2, the Union shall have 21 calendar days from the receipt of the answer at Step 2 in which to file a Step 3 appeal in writing with the Clerk of the Board of Chosen Freeholders. Upon receipt of the Step 3 appeal, the Board of Chosen Freeholders or a committee of Freeholders appointed by the Board shall conduct a hearing or, alternatively, shall review the written record, including any written submissions by the parties. The hearing or review shall be conducted within 45 days following receipt of the appeal. A decision shall be issued by the Board of Chosen Freeholders within seven calendar days after the hearing.

14.4. Arbitration. If the Union is not satisfied with the decision by the Board of Chosen Freeholders, it may submit the grievance for arbitration or may institute such other legal action as it may be entitled to. Requests for an arbitrator shall be made by the Union within 30 calendar days after receiving the Step 3 decision, utilizing the resources and procedures of the Public Employment Relations Commission.

(a) The arbitrator shall hold a hearing to ascertain the facts and consider the arguments of the parties. He shall not have the power to add to or subtract from the collective bargaining agreement, but shall confine his review to the application or interpretation of the agreement as it pertains to the issue. The arbitrator shall issue an award, including any lawful remedy which he may find proper, which shall be final and binding on the parties.

(b) The arbitrator's fee and other costs of arbitration, including per diem expenses, actual and necessary travel, subsistence expenses, and the use of a hearing room, shall be borne equally by the Employer and the Union. Any other expenses shall be paid by the party incurring them.

ARTICLE 15 HOURS OF WORK

15.1. Maintenance of Working Hours. The current hours of work will be maintained. All full-time workweeks shall consist of either 35 or 40 hours, except as follows:

(a) Nursing Positions at the County Nursing Home which utilize 12-hour shifts shall have a 36-hour full-time workweek, consisting of three 12-hour workdays, from 7 AM to 7 PM (with one unpaid meal break) or from 7 PM to 7 AM. Nurses will be assigned to a 12-hour shift schedule on a voluntary basis as circumstances permit. An employee who elects a 12-hour shift schedule and subsequently requests a regular eight-hour schedule will be reassigned accordingly as soon as circumstances permit.

(b) Positions in the Emergency Services Department which utilize 12-hour shifts will be deemed to have a 40-hour full-time workweek for purposes of calculating leave entitlements and hourly compensation.

15.2. Negotiations. Any changes in work schedules shall be subject to prior negotiations between the Employer and the Union. The parties agree to negotiate further concerning the subject of alternative or compressed workweeks.

15.3. Weekend Scheduling. Where the nature of the work requires a 24-hour-per-day, 7-day-per-week basis, employees so assigned will have their schedule arranged in a manner which will assure a rotation basis so that all employees within their job classification will, where reasonably possible, have an equal share of Saturdays and Sundays off, distributed evenly throughout the year.

15.4. Workweek. The County workweek shall consist of seven consecutive days, commencing at the beginning of the day shift on Monday.

15.5. Emergency Excusals. In case of inclement weather or other emergency, employees may be excused from work by the Freeholder Director or his/her designee without loss of pay. Essential personnel who are required to work while non-essential employees are excused shall be paid their normal rate and receive compensatory time off on an hour-for-hour basis. In case of a weather emergency in which the employee is not excused, an employee who is prevented from getting to work shall be permitted to use administrative leave, vacation, or compensatory time off, unless the Employer offers transportation to and from the job.

15.6. Part-Time Employees. Part-time employees shall work a portion of the regular full-time workweek established for their job title and department. In the case of regularly-scheduled part-time employees, the workdays and hours (exclusive of overtime) shall be fixed. Part-time employees who are employed on a per diem basis shall have variable workweeks according to the Employer's need. If a part-time employee averages at least 35 or 40 paid hours per week (depending on the appropriate full-time workweek) over a period of 13 consecutive pay periods, he or she will thereafter be deemed full-time.

ARTICLE 16 SALARIES AND WAGES

16.1. Pay Ranges. A pay range number will be assigned to every position according to job title and workweek, as set forth in Appendix A. The corresponding annual pay ranges shall be as shown in Appendix B. Annual pay rates are based on 52 weeks for full-time employees. Part-time pay will be calculated using the corresponding hourly equivalents. The hiring rate for new employees shall be the minimum pay of the range as set forth in Appendix B, except that nurses at the County Nursing Home and the County Correctional Facility may be hired at enhanced rates based on years of experience, as set forth in Appendix D.

16.2. Pay Increases. Pay increases shall be granted as follows:

(a) As of January 1, 2003, January 1, 2004, and January 1, 2005, all employees will receive across-the-board increases of 3.0 % in their base pay.

(b) In addition to the raises specified in Subsection (a) above, every employee with at least one year of service as of July 1 in the current year whose base pay does not exceed the maximum of his or her range as set forth in Appendix B will receive a progression raise added to his or her base pay annually. The amount of each progression raise shall be 2.0% of the employee's base pay, except that the resulting pay shall not exceed the maximum of the employee's range as set forth in Appendix B. Progression raises in 2003 will take effect on October 1. In 2004 and thereafter, progression raises will take effect on July 1.

Retroactive pay payments will be made in accordance with this Section for all unit employees currently employed as of the date this Agreement is ratified, together with all former employees who have retired on pension between January 1, 2003 and the date of ratification. Employees who have left County employment for reasons other than retirement are not entitled to retroactive payments.

16.3. Promotional Adjustments. An employee who is promoted to a higher title will receive a pay increase to be calculated as follows, except that in no case shall the employee's new pay be less than the minimum for the range as set forth in Appendix B:

- (a) If the promotion is equal to one range, the increase shall be 3% of the employee's former base pay.
- (b) If the promotion is equal to two ranges, the increase shall be 5% of the employee's former base pay.
- (c) If the promotion is equal to three or more ranges, the increase shall be 6% of the employee's former base pay.

16.4. Demotional Adjustments. An employee who is demoted to a lower title will receive a pay decrease to be calculated as follows, except that in no case shall the employee's new pay exceed the maximum for the range as set forth in Appendix B:

- (a) If the demotion is equal to one range, the decrease shall be 2.913% of the employee's former base pay.
- (b) If the demotion is equal to two ranges, the decrease shall be 4.762% of the employee's former base pay.
- (c) If the demotion is equal to three or more ranges, the decrease shall be 5.66% of the employee's former base pay.

16.5. Pay Days. The parties agree that pay days for employees covered by this contract shall be every other Thursday, as previously scheduled. Employees shall have the option of receiving their pay by direct deposit to their banking institution.

ARTICLE 17 PART-TIME EMPLOYEES

17.1. Definition of Part-Time Employment. A part-time employee is an employee who normally works less than the regular full-time work schedule established for his or her title and/or department. The provisions of this Agreement are applicable to part-time employees who work, on average, at least one full day per week (or the equivalent number of hours).

- (a) Regular part-time employees are normally assigned to a fixed schedule of hours and work days.
- (b) Per diem employees are part-time employees who do not have a fixed schedule but are scheduled to work as needed at the discretion of management.

17.2. Attainment of Full-Time Status. If a part-time employee averages at least 35 or 40 hours per week of paid time (depending on the applicable full-time workweek) over a period of 13 consecutive pay periods, he or she will thereafter be deemed full-time.

17.3. Benefits for Part-Time Employees. Part-time employees will not be eligible for health insurance benefits. Paid leave benefits will be available to part-time employees as follows:

(a) *Holidays.* Part-time employees will receive the holidays set forth in Section 22.1 only when a holiday falls on the employee's scheduled work day.

(b) *Vacation.* Part-time employees will be entitled to pro-rated vacation leave according to their paid hours, to be accrued incrementally at least on a monthly basis (Article 23).

(c) *Sick Leave.* Part-time employees will be entitled to pro-rated sick leave according to their paid hours, to be accrued incrementally at least on a monthly basis (Article 24).

(d) *Other.* Part-time employees will be entitled to union leave (Article 25), Workers Compensation leave (Article 26), leave for jury duty (Section 28.2), and military leave (Section 28.3). Administrative leave (Article 27) and bereavement leave (Section 28.1) shall not be provided to part-time employees.

ARTICLE 18 OVERTIME AND PREMIUM PAY

18.1. Definition of Overtime. Overtime consists of time worked in excess of the regular, full-time work day or work week for the employee's position. The workweek shall be measured as provided by Section 15.4.

18.2. Authorization for Overtime. All departments are authorized overtime for certain emergency conditions at the specific direction of their supervisors. All overtime is subject to the authorization and direction of a supervisor. However, no employee will be forced to work mandatory overtime so long as another qualified employee is available and willing to work it instead. Employees will be notified of the need for overtime as soon as possible.

18.3. Time-and-a-Half Rate. Employees shall be paid at one and one-half times their regular hourly rate for the following work:

(a) Time worked in excess of 40 hours during the calendar week. For purposes of this subsection, all paid sick and holiday leave, as well as all paid or unpaid union leave, shall count as time worked. Vacation leave, administrative leave, and bereavement leave shall not count as time worked.

(b) Any time actually worked on a Sunday.

(c) Work actually performed on the employee's normally scheduled day off (full-time employees only).

(d) Work actually performed on an official holiday.

(e) Time actually worked in excess of eight hours in a work day, unless part of a regular shift which exceeds eight hours in length.

(f) Time actually worked in excess of 12 hours in a work day (for employees who work 12-hour shifts).

18.4. Double-Time Rate. All employees shall be paid at double their regularly hourly rate for the following work:

(a) The seventh consecutive day actually worked (or, in the case of employees who work 12-hour shifts, the fifth consecutive day actually worked), provided that each day is the equivalent of a full shift.

(b) Any work actually performed on a holiday which falls on a Sunday (see Section 22.2), as well as any overtime which is worked on a holiday.

18.5. No Pyramiding. It is understood that there will be no pyramiding of premium rates set forth in Sections 18.3 and 18.4.

18.6. Compensatory Time Off. In lieu of overtime or other premium pay, an employee may elect to take compensatory time off at the premium pay rate, except that no employee shall be permitted to accumulate a balance of more than 80 hours of compensatory time off (or 96 hours in the case of employees who work 12-hour shifts) unless special permission has been granted by the Employer. If after 12 months from the date that compensatory time is actually earned, an employee cannot schedule the use of compensatory time with the employee's department head solely due to a managerial decision, then the employee will be compensated as defined above.

18.7. Distribution of Overtime. Overtime work shall be divided equitably among all full-time employees within the job title in which the overtime exists. The Employer agrees to keep a rotation list of overtime worked by full-time employees. Part-time employees who are temporarily working on a full-time basis for more than one week at a time shall be included as well. Refusal to work overtime shall be charged as overtime worked on the rotation list. In the event of an emergency, the Employer shall use its best discretion as to calling the most readily available Employee. An Employee will not be eligible for overtime unless the Employee has the skill and ability to perform the overtime assignment. This management determination shall be grievable only up to the Board of Freeholders' level in the grievance procedure. If an employee can not be reached when called for overtime, he will remain on the rotation list to be called for the next overtime opportunity.

18.8. Overtime Meals. An employee will be entitled to a meal payment whenever he or she works a full shift (or the equivalent number of hours) plus at least four additional hours immediately thereafter, subject to the following conditions:

(a) Meal payments shall consist of \$7 per meal.

(b) Employees who continue to work at least six hours after qualifying for a meal payment shall be entitled to an additional meal payment, provided that no employee shall receive more than three meal payments in a 24-hour span.

(c) Meal breaks not exceeding 15 minutes in duration for employees who are working overtime shall be considered paid time.

(d) There shall be no entitlement to meal payments if arrangements are made by the Employer to provide meals instead.

(e) The provisions of this Section will only apply to employees in the Roads & Bridges, Buildings & Grounds, Engineering, and Emergency Services Departments, or to employees in other departments who are required to respond to an emergency.

ARTICLE 19 SHIFT DIFFERENTIALS

19.1. Rates. Any employee who is authorized and ordered by the County to work on a B or C shift shall receive the following shift differentials:

- (a) B Shift: 55¢ through July 1, 2005, and 60¢ thereafter.
- (b) C Shift: 60¢ through July 1, 2005, and 65¢ thereafter.

It is understood that the B shift differential applies to any afternoon or evening shift beginning at 12:00 noon or later, and that the C shift differential applies to any night shift (including 12-hour night shifts for nurses).

19.2. Mowing Differentials. The 25¢ per hour "mowing rate" that has been added to the base hourly rate of Road Department employees during the summer months is eliminated effective January 1, 2004.

ARTICLE 20 CALL-IN AND ON-CALL PAY

20.1. Call-Ins. If an employee, after returning home, is called in to work by a supervisor to perform work beyond the regularly scheduled work day, the employee will be guaranteed three (3) hours' work at one and one-half times his or her base hourly pay.

20.2. Telephone Contact. In addition, if the Employer contacts an employee by phone while the employee is off duty concerning work-related matters, for something other than a matter relating to the negligence or oversight of the employee, and the Employer does not require the employee to come to the job site, the employee will be entitled to time-and-a-half pay for a minimum of one-half hour for the time taking the call. The employee's entitlement to additional pay for a telephone call on a work-related matter is limited to calls placed by or specifically authorized in advance by the department head for the department for which the employee is assigned.

20.3. On-Call Pay. Employees in the Sanitary Inspector and Environmental Health Specialist series who are qualified for emergency response may be assigned on-call duty after hours and on weekends, subject to the following conditions:

- (a) On-call duty will be rotated weekly among the qualified employees. The order of rotation may be alphabetical by last name or may be according to seniority, as the Employer shall establish, unless the rotation is changed voluntarily as permitted by Subsections (e) or (f). For purposes of this Section, the week will begin and end on Monday at 8:30 AM.

(b) Employees who are subject to on-call duty shall be issued pagers and/or cell phones. While on call, employees shall keep the pagers or cell phones in their possession and shall remain within range so as to be readily available to respond.

(c) When paged, on-call employees shall promptly telephone the designated contact person or dispatch facility to ascertain the nature of the emergency and the action to be taken. If an employee's presence is needed on-site, it is expected that he or she will arrive in a reasonable amount of time, not to exceed 60 minutes after being paged.

(d) Employees shall be paid \$1.75 for each hour of on-call duty.

(e) Employees may voluntarily switch assigned on-call weeks or portions of a week among themselves, provided prior notice is given to the Employer.

(f) No employee shall be on call more frequently than once every four weeks, except (1) if an employee volunteers for extra duty, or (2) if necessitated by a declared emergency, or (3) to cover vacation leave or temporary vacancies.

(g) An employee who performs work in response to a call will be paid for such work pursuant to Section 20.1 or 20.2 (whichever is applicable). However, it is understood that a phone call which merely alerts the employee to be ready for a possible call-in will not trigger these provisions. Employees will not receive on-call pay for any time that is being paid for as worked time.

ARTICLE 21 OUT-OF-TITLE PAY

21.1. Criteria. If an employee is required by his or her supervisor or department head to perform work outside of his or her classification for more than 5 days at a time or 11 days in the aggregate during a calendar year, he or she will be compensated for such work as if temporarily promoted to the appropriate title in accordance with Section 16.3, beginning with the 6th consecutive day or the 12th aggregate day, as the case may be.

ARTICLE 22 HOLIDAYS

22.1. Scheduled Holidays. Paid holidays shall be granted to full-time employees as follows:

New Years Day*
Washington's Birthday (3rd Monday in February)
Lincoln's Birthday
Martin Luther King's Birthday
Good Friday
Memorial Day (Last Monday in May)*
Independence Day*
Labor Day*
Columbus Day (2nd Monday in October)

General Election Day
Veterans Day
Thanksgiving Day*
Thanksgiving Friday
Christmas Day*

Such holidays as the Employer may legally deem appropriate for all County employees.

Part-time employees shall receive the above paid holidays only when a holiday falls on the employee's scheduled work day.

22.2. Weekend Holidays. Holidays designated above which fall on a Sunday shall be observed on the following Monday, and holidays that fall on a Saturday shall be observed on the preceding Friday, except that in the case of employees who work on weekends, the holiday shall be observed on the actual day.

22.3. Eligibility for Holiday Pay. In order to be compensated for a holiday, employees must be in pay status for the scheduled workday immediately preceding the holiday and the scheduled workday immediately following the holiday. It is understood that authorized paid leave days which fall before or after a holiday shall not prevent an employee from receiving holiday pay.

22.4. Christmas Eve. The parties agree that all non-essential employees as designated by the Clerk of the Board of Chosen Freeholders will be permitted to terminate their work duties as of 1:00 p.m. on Christmas Eve Day provided that Christmas Eve Day is a scheduled workday. Any employees who are deemed to be essential by the clerk of the Board of Chosen Freeholders or employees employed in twenty-four (24) hour operations on A, B or C shifts including but not limited to public health, nursing home functions, Alternative Youth Shelter (formerly JINS), home health agency functions, correction and public safety functions shall not be permitted to terminate their work duties. However, the personnel in the above referred twenty-four (24) hour operations shall be granted three (3) hours "comp time" which will be accorded to each employee at a time other than Christmas Eve Day or any other holiday or pre-holiday period or premium time. Employee requests for scheduling of such "comp" time will be subject to department head approval. In the event any employee has taken Christmas Eve Day as a vacation day, sick day, personal day, or any other category of day off, he or she shall not be entitled to any compensation for any time which he or she may have been entitled to take off on Christmas Eve Day, had he or she actually worked that day.

22.5. Scheduling of Holidays Off. In the case of employees at the Nursing Home, Alternative Youth Shelter, Emergency Services Department, or Correctional Facility who are routinely subject to work on holidays, the employees shall be permitted to request available holidays off in the same manner as with vacation days pursuant to Section 23.6.

*For employees assigned to the Salem County Community Bus Service, these holidays are the only ones that are not worked.

ARTICLE 23 VACATION

~~23.1. Full-Time Entitlements. All full-time employees shall be entitled to the following annual~~
vacation leave with pay, the scheduling of which shall be subject to approval by the employee's department head as may be reasonable:

(a) For each full month or major part thereof, from date of hire up to and including December 31 following such date of hire: One (1) workday per month as earned.

(b) Beginning January 1 following hiring date through five calendar years: Twelve (12) workdays per year.

(c) Beginning with the sixth calendar year through twelve calendar years: Fifteen (15) workdays per year.

(d) Beginning with the thirteenth calendar year through twenty calendar years: Twenty (20) workdays per year.

(e) Beginning with the twenty-first calendar year: Twenty-five (25) workdays per year.

23.2. Part-Time Entitlements. Part-time employees shall be entitled to pro-rated vacation leave according to their paid hours, to be accrued incrementally each pay period.

23.3. Employees Separated from County Employment. Any employee who is laid off, discharged, retired or separated from County service for any reason prior to taking his vacation shall be compensated for the unused vacation earned at the time of separation. However, if an employee utilized his vacation prior to the time it is earned, then the employee will have the amount of vacation taken over the amount earned deducted from his final compensation check.

23.4. Vacation Carry-over. Vacation leave not used in a calendar year because of business necessity shall be carried over and used in the next succeeding year only. Employees will be permitted to carry over 10 vacation days into the following year at their option. If vacation leave accumulates in excess of the amount allowed, the Employer will schedule it to be used in order to avoid loss to the employee.

23.5. Payment upon Termination of Employment. Upon termination of employment, any unused vacation leave remaining to the employee's credit will be paid out to the employee or to his or her estate in case of the employee's death.

23.6. Scheduling of Vacation. Vacation requests shall be acted upon promptly. In addition, each department shall provide a window period annually during the month of January, during which employees may (but shall not be required to) submit requests for vacation later in the year. If, at the end of the window period, there is a conflict regarding the choice of available vacation days, employees who have submitted their requests during the window period shall be given preference according to seniority. In all other cases of scheduling conflicts, preference will be given to those requests which are submitted first; provided, however, that if two or more requests are submitted simultaneously, seniority shall prevail.

ARTICLE 24 SICK LEAVE

~~24.1. Use of Sick Leave.~~ Sick leave may be used by employees who are unable to work because of: (1) personal illness or injury; (2) exposure to contagious disease; (3) care, for a reasonable period of time, of a seriously ill member of the employee's immediate family; or (4) death in the employee's immediate family, for a reasonable period of time. Sick leave may also be used by an employee with a disability for absences related to the acquisition or use of an aid for the disability when the aid is necessary to function on the job. In such cases, reasonable proof may be required by the Employer.

(a) "Personal illness or injury" is understood to mean a disease, bodily injury, or any other physical or mental condition which impairs the employee's normal functioning, including (but not limited to) any serious health condition as defined by the Family and Medical Leave Act or its implementing regulations.

(b) Inability to work because of a personal illness or injury will include absence for the purpose of being treated or examined by a health care provider in connection with a personal illness or injury, even if the employee is not presently incapacitated. It will also include absence when necessary for the purpose of recovering from a personal illness or injury.

(c) Routine checkups, or "well" visits, will be scheduled outside working hours to the extent possible.

24.2. Definition of Immediate Family. "Immediate family" means an employee's spouse, child, legal ward, grandchild, foster child, father, mother, legal guardian, grandfather, grandmother, brother, sister, father-in-law, mother-in-law, and other relatives residing in the employee's household.

24.3. Eligibility. All full-time employees, excluding temporary and seasonal employees, shall be entitled to the following sick leave with pay:

(a) One working day of sick leave with pay for each month of service from the date of appointment up to and including December 31 following such date of appointment.

(b) Fifteen days sick leave with pay for each calendar year thereafter. The leave is credited in advance at the beginning of the year in anticipation of continued employment for the full year. If an employee required none or only a portion of the allowable sick leave for any calendar year, the amount of unused leave shall accumulate to his credit from year to year. The employee shall be entitled to such accumulated sick leave with pay if and when needed. An employee who leaves employment for any reason during the calendar year shall reimburse the Employer for paid working days used in excess of his or her prorated and accumulated entitlement. Sick leave may be taken in whole days or in hourly increments.

Part-time employees shall be entitled to pro-rated sick leave according to their paid hours, to be accrued incrementally each pay period.

24.4. Verification Requirements.

(a) If an employee is absent for five or more consecutive working days, for any reason set forth in the above, the department head will require acceptable evidence.

(b) The department head or appointing authority may require proof of illness for an employee on sick leave whenever such requirement is reasonable, on a case-by-case basis, with timely notice to the employee. In order to be timely, notice must be given in sufficient time that the employee would be reasonably able to schedule an examination by his or her physician while still indisposed. Such requirement shall be consistent with New Jersey Department of Personnel Rules and Regulations. Abuse of sick leave shall be cause for disciplinary action up to and including termination. The Employer may adopt such other sick leave verification procedures that are reasonable and consistent with State law.

(c) When it is known that sick leave will be required for more than ten days, such leave must be requested by the employee in writing to his immediate supervisor. Unless waived by the Employer, the employee shall be required to furnish proof of illness signed by a physician and setting forth the anticipated duration.

(d) Sick leave claimed by reason of quarantine or exposure to contagious diseases may be approved on the certification of the local department of health or upon such reasonable proof as the department head shall require.

24.5. Notice. Any employee who does not expect to report to work because of personal illness or for any of the reasons as set forth above shall notify his or her immediate supervisor or other management designee via a personal telephone conversation to the extent possible within one hour after the beginning of work for his position, except in twenty-four-hour shift operations where notice must be given a minimum of one hour before the employee's starting time, unless extenuating circumstances prevent such notification.

ARTICLE 25 UNION LEAVE

25.1. Entitlement. Up to 24 employees who hold leadership positions in the Union may be granted leave each year to attend to Union business. Such leaves shall not exceed an aggregate of 56 days per contract year for all union leave-eligible employees, of which 28 days shall be with full pay and the remaining 28 shall be without pay.

25.2. Notice. Any employee requesting such leave must do so in writing and the request must be submitted at least forty-eight hours before the commencement of such leave. Permission of the employee's immediate supervisor and the Clerk of the Board of Chosen Freeholders is required before the leave may commence.

25.3. Union-Management Meetings. If an employee Union representative attends a joint Union-Employer meeting, the employee shall suffer no loss in regular, straight-time pay for such meetings. It is understood, however, that no more than two employees will be granted permission for such meetings at any time, and this shall include mediation session, fact finding sessions and arbitration sessions. However, up to four employees will be granted permission for negotiating sessions.

25.4. Hearings. There shall be no loss of pay for time spent by employees, including Union representatives and witnesses, if any, to participate in any hearing or other proceeding involving the County of Salem.

ARTICLE 26
WORKERS COMPENSATION LEAVE

~~26.1. Rate of Pay.~~ In case of disability due to illness or injury as a result of, or arising from, an employee's job, the employee shall be paid 85% of his or her regular base pay for a maximum of 12 months while on disability leave, which shall include the amount received as temporary Workers' Compensation benefits during such period. However, employees who remain on Workers Compensation leave for more than one pay period may receive an adjustment to their wages to insure that their net pay while on leave is approximately the same as their normal net base pay. Time lost will not be charged against accumulated sick leave.

ARTICLE 27
ADMINISTRATIVE LEAVE FOR PERSONAL BUSINESS

27.1. Entitlement. Three days administrative leave with pay per year may be granted each full-time employee at his request upon approval of the department head after completion of one year of service as a County employee. The employee becomes eligible for the above January 1 after he has completed one full year of service. New employees shall be eligible for one day of administrative leave after each six months.

27.2. Notice. Except in emergency conditions, 48 hours prior notice of such request shall be given to the immediate supervisor.

27.3. Usage. Two administrative leave days must be taken in full day increments during the calendar year in which earned and shall not be cumulative. One administrative leave day may be taken in two half-day units.

ARTICLE 28
MISCELLANEOUS PAID LEAVES

28.1. Bereavement Leave. Full-time employees shall be allowed time off without loss of pay as follows, in order to attend services or visit with family in case of bereavement:

(a) Up to three days per incident upon the death of an immediate family member of the employee or of the employee's spouse. For purposes of this Section, "immediate family member" shall mean a spouse, child, legal ward, grandchild, foster child, father, mother, legal guardian, grandfather, grandmother, brother, sister, father-in-law, mother-in-law, aunt, uncle, son-in-law, daughter-in-law, or any relative residing in the employee's household.

(b) Up to two days per incident upon the death of an employee's niece or nephew, or the spouse of the employee's brother or sister.

Bereavement leave must be taken within three working days of the funeral or memorial service.

28.2. Jury Duty. Full-time and part-time employees shall be granted necessary time off without

loss of pay when they are summoned and performs jury duty during working hours, as prescribed by applicable law. Employees who serve more than one half day on jury duty shall not be required to perform their regular work that day. However, if employees are excused from jury duty and serve less than one half day, they are required to report for work unless excused by their immediate supervisor. To the extent possible, the supervisor of a shift worker who is called for jury duty shall rearrange the work schedule to put the employee on the day shift, without loss of pay, for the duration of the jury service. The employee shall be required to turn over to the County any per diem fee received for jury duty in exchange for his or her regular rate. Employees will be responsible for notifying management as soon as possible if they are scheduled for jury duty.

28.3. Military Leave. Employees serving in the uniformed services shall be covered by the Salem County Board of Chosen Freeholders' Military Leave Policy. The policy shall provide for leaves of absence and other rights incident to such leave as required by New Jersey state law and by the Uniformed Services Employment and Reemployment Rights Act (USERRA), 38 U.S.C. 4301 *et seq.*

(a) Paid military leave shall be granted to permanent employees, together with full-time temporary or provisional employees who have at least one year of employment. In the case of such employees serving in the New Jersey National Guard, paid leave shall be limited to 90 work days during any calendar year for Active Duty or Active Duty for Training. In the case of such employees serving in Reserve units other than the New Jersey National Guard, paid leave shall be limited to 30 work days while on Federal Active Duty.

(b) All other military leaves shall be unpaid, including leave for Inactive Duty Training (*e.g.*, weekend drill) and service in the regular armed forces, except that the Employer may adopt rules providing for full or partial pay for employees on military leave during periods of conflict.

(c) Employees may use their vacation or administrative leave for short-term military service, but shall not be required to do so. Similarly, employees may agree to temporary changes in their work schedule to accommodate such service or to make up for missed time during the same workweek. However, such changes shall not be required.

ARTICLE 29

LEAVES OF ABSENCE WITHOUT PAY

29.1. General Entitlement. Any full-time or part-time employee may be granted an unpaid leave of absence for medical or educational reasons, family circumstances, or other good cause upon written application to the department head. Requests shall be submitted in writing, stating the reason, the beginning date, and the expected date of return. Leaves may be granted for up to one year at a time and may be extended under exceptional circumstances.

29.2. Earning of Leave Benefits. No employee will receive any credit toward seniority or any other benefit for any time served on any type of unpaid leave or leave that is in addition to or beyond that authorized by regular vacation leave, sick leave, or any of the leaves enumerated in this agreement. Leave credit shall not accrue in any instance where unpaid leave is granted or where a paid leave is granted in addition to leave normally authorized by this agreement. (See also Section 9.1.)

29.3. Maternity Leave. Upon medical verification of pregnancy, an employee may use paid sick

leave and/or other paid leave prior to delivery and up to two months after delivery (or longer, if medically indicated). Unpaid leave may also be provided in accordance with the Family Leave Act and the Family and Medical Leave Act.

29.4. Paternity Leave. An employee may use his accumulated vacation time or any other leave to which he may be entitled under this agreement for a period of one month prior to and one month past delivery of his child and shall be entitled to apply for such leaves as are permitted in accordance with the New Jersey Family Leave Act.

29.5. Educational Leave. A permanent employee holding a classified position who desires to pursue a course of study that will increase his usefulness on return to his position may request a special leave of absence without pay which may be granted by the Clerk of the Board of Chosen Freeholders at his/her discretion. Requests for special leave of absence shall be submitted in writing stating reasons request should be granted, the date leave is to begin, and probable date of return to duty. Special leaves of absence, if granted, shall be for a period not exceeding six months and the same may be extended for an additional period not exceeding six months by the Clerk of the Board of Chosen Freeholders at his/her discretion.

29.6. Application of State and Federal Leave Acts. The New Jersey Family Leave Act (FLA) and the federal Family and Medical Leave Act of 1993 (FMLA), together with their implementing regulations, shall be applied where applicable with respect to eligible employees who request leave for the following purposes:

- (a) birth of a child to the employee;
- (b) care of a newborn child of the employee, a newly adopted child, or a newly placed foster child in the employee's home;
- (c) care of the employee's parent, child, or spouse due to a serious health condition; or
- (d) a serious health condition on the part of the employee (FMLA only).

Requests for such leaves are to be made to the department head and forwarded to the Personnel Department in the Clerk of the Board's Office. Leaves will be governed by the County's FLA/FMLA Policy. In no case shall the FLA or FMLA be used to deny or reduce a benefit to which an employee is entitled under the terms of this Agreement.

29.7. Eligibility Thresholds under State and Federal Leave Acts. Pursuant to law, an employee must have at least one year of service in order to be eligible for leave under the FMLA or FLA. In addition, the employee must have worked for the Employer at least 1,250 hours in the preceding 12 months in order to qualify under the FMLA (1,000 hours in the preceding 12 months under the FLA).

29.8. Duration of Leave under State and Federal Leave Acts. Eligible employees are entitled to 12 weeks of leave during a 12-month period under the FMLA, or 12 weeks in a 24-month period under the FLA. In either case, the leave period shall be measured beginning with the employee's first day of qualifying leave. Leave may be taken in a single block or in smaller intervals during the period. The Employer will continue to provide health benefits during a qualifying leave. Other benefits will not be provided except as provided in the County's policy.

ARTICLE 30 MEDICAL BENEFITS

~~30.1. Medical Plans.~~ The Employer shall continue to provide medical insurance for full-time employees through the State Health Benefits Program. Dependent coverage shall be included.

30.2. **Carrier.** The County has the right to change and select a new health benefits provider or to self-insure so long as benefits are substantially the same. The County will notify the Union at least 30 days in advance of any such change.

30.3. **Medical Examinations.** Whenever the Employer requires any employee to undergo a medical examination, the cost of such examination shall be paid by the Employer.

30.4. **Continuation of Benefits.** Continuation privileges provided by federal or state law (*e.g.*, COBRA and FMLA) may be utilized by all qualified employees.

30.5. **Health Care Advisory Committee.** The parties will participate in a joint labor-management committee to be constituted following the execution of this Agreement for the purpose of studying employee health benefits, Workers Compensation, and sick leave. The committee shall make recommendations to the parties concerning such benefits and the control of costs associated with them.

ARTICLE 31 PRESCRIPTION, DENTAL, AND OPTICAL BENEFITS

31.1. **Prescription Plan.** The Employer shall provide a pharmaceutical plan enabling full-time employees and their dependents to purchase prescription drugs at retail pharmacies upon payment of \$10 for generic drugs and \$20 for brand-name drugs. Oral contraceptives are covered by the plan.

31.2. **Optical Plan.** The Employer shall provide reimbursement not to exceed \$100 in any calendar year per family for expenses incurred by full-time employees and their dependents for non-medical eye examinations, prescription lenses (including contact lenses), and frames. Payments shall be made upon presentation of a paid receipt by the employee.

31.3. **Dental Plan.** All full-time employees shall be eligible to enroll in the dental program through a carrier selected by the County. The program shall consist of a fifty-fifty (50/50) co-payment basic services, preventive and diagnostic care plan. The maximum amount payable will be a total of \$1,000.00 in any calendar year in accordance with the descriptive program booklet provided by the carrier. The County will pay the premium for this program which shall include Single, Parent/Child or Family coverage.

ARTICLE 32 TEMPORARY DISABILITY INSURANCE

32.1. **Coverage.** The parties agree that all personnel in the bargaining unit will be covered by temporary disability insurance pursuant to the State Plan set forth in the Temporary Disability Benefits

Law. It is understood that both employer and employee contributions are required by the plan, and that employee contributions shall be paid by means of payroll deduction.

ARTICLE 33 RETIREE BENEFITS

33.1. Post-Retirement Health Benefits. The Employer shall provide post-retirement medical health insurance benefits, provided the employee qualifies for and has retired through the New Jersey Division of Pensions and Benefits under the Police and Fireman's Retirement System (PFRS) or the Public Employees Retirement System (PERS) *and* meets at least one of the following requirements:

- (a) Retirement on a disability pension; or
- (b) Retirement with 25 years or more of service credit in a state or locally-administered retirement system and at least 15 years of service with the County of Salem.
- (c) Retirement at age 62 or older with at least 15 years of service with the County of Salem; or
- (d) Retirement with 25 years or more of service credit in a state or locally-administered retirement system, provided the retiring employee was on the employment rolls of the County of Salem as of August 1, 1991.

33.2. Retiree Severance Pay. Employees who retire on pension through the New Jersey Division of Pension and Benefits will receive severance pay by separate check for 50% of their unused accrued sick leave at the date of retirement as full payment thereof.

- (a) The severance pay value will be calculated on the employee's current rate of pay. In no case shall the severance pay exceed the maximum of Fifteen Thousand Dollars (\$15,000.00).

ARTICLE 34 OCCUPATIONAL SAFETY AND HEALTH

34.1. Working Conditions. The Employer shall at all times maintain safe and healthful working conditions and provide employees with protective tools and devices reasonably necessary to ensure their safety and health. The proper use of this equipment is mandatory on the part of the employees. Employees will at all times adhere to safety rules, policies, procedures, and other requirements set forth by the County for the protection of its workforce, including measures required by state and federal agencies. Blue-collar employees in the Road Department will be provided with personal protective equipment conforming to OSHA requirements for the work being conducted. Hard hats shall be worn by such employees whenever there is a potential for injury to the head from falling objects or from impact to the head while employees are engaged in construction activities. Employees shall not be required to wear hard hats in circumstances where such potential does not exist.

34.2. Health and Safety Committee. The Health & Safety Committee will be comprised of up to three members appointed by the Union, as well as other personnel with expertise from various County departments. The Committee will meet at the discretion of its members and will forward any advisory

reports in writing to the Clerk of the Board of Chosen Freeholders. Attendance at meetings will be considered paid work time.

ARTICLE 35

TRAVEL EXPENSES

35.1. Mileage Reimbursement. Employees who are specifically requested and authorized to use their personal vehicles for County business will be reimbursed in accordance with the standard mileage rate for business purposes as periodically determined by the Internal Revenue Service, along with payment of incidental tolls and parking expenses. Employees who are authorized to utilize their vehicle for County business must submit their request for reimbursement on the proper voucher.

35.2. Insurance Coverage. County employees using their personal vehicles who are directed to do so by an appropriate supervisor on authorized business are covered under the County insurance limits, and are not required to provide any insurance coverage beyond what they consider adequate for their personal use of their vehicles. Salem County will reimburse those employees utilizing their personal vehicles on County business with verification to the Clerk of the Board, up to \$200.00 to compensate for the increased premium they become subject to because of this usage. The employee must provide a certificate of insurance to the County Treasurer, citing the minimum coverage required. Also, the employee must submit proof of payment to his insurance carrier for the excess insurance required. Employees covered under this provision must also notify the County Treasurer immediately if their insurance lapses or is revoked for any reason. Failure to comply with this article shall subject the employee to disciplinary procedures as determined by the County Board of Chosen Freeholders.

35.3. Use of Vehicles for County Business. Employees may be directed by their supervisor to utilize a County-owned vehicle during their employment. If an employee is authorized to utilize a County owned vehicle the employee is responsible for that vehicle and is not permitted, under any circumstances, to utilize that vehicle for personal use. County vehicles may only be utilized for official County business.

35.4. Accidents. Any time that an employee is utilizing a County vehicle and that vehicle is involved in any type of accident or traffic mishap, the employee must complete a report on the incident and give the report to his supervisor. The report must contain all details of the incident including the name, addresses and phone numbers of any other drivers involved along with the license number of other vehicles, the other driven, and the identity of any police department involved in investigation of the accident or mishap. A diagram plan should also be included to show graphically exactly how the traffic mishap or accident occurred. Any employee who fails to comply with the above rules and regulations or to follow the motor vehicle regulations of the State of New Jersey will be subject to full disciplinary procedures at the discretion of the Board of Chosen Freeholders.

35.5. Meals. Employees shall be entitled to reimbursement for meals while traveling outside the County of Salem on official County business. Reimbursements shall consist of \$6 for breakfast, \$10 for lunch, and \$20 for dinner. Meal reimbursement shall not apply to employees who are attending training sessions or conferences if meals are provided as part of the program.

ARTICLE 36 CLOTHING ALLOWANCES

36.1. Employees Eligible for Clothing Payments. The following employees shall be entitled to annual clothing payments:

- (a) institutional attendants;
- (b) food service workers;
- (c) cooks;
- (d) building service staff;
- (e) nurses;
- (f) bus drivers;
- (g) laundry workers;
- (h) emergency services dispatchers and technicians;
- (i) blue-collar workers in the Road Department;
- (j) any other employees required to wear uniforms as designated by the County.

36.2. Payments. All employees specified in Section 36.1 shall be entitled to regular payments of \$300 per year. Payments shall be issued in October of each year. Eligible employees who worked less than full-time or were not in pay status throughout the preceding 26 pay periods shall have their clothing payment pro-rated as follows:

$$\text{Regular Payment} \times \text{Hours Paid in Preceding 26 Pay Periods} \div \text{Full-time Hours per Year}$$

For purposes of this calculation, the number of full-time hours per year shall be either 1820, 1872, or 2080, depending on whether the applicable full-time workweek is 35, 36, or 40 hours. In no case shall the payment exceed the amount of the regular payment as specified herein.

36.3. Road Department. Mechanics in the Road Department will be provided with coveralls. In addition, each blue-collar employee in the Road Department will be reimbursed up to \$130 annually for the purchase of safety shoes upon presenting proof of purchase, except that if the shoes are provided and paid for entirely by the Employer, there will be no reimbursement. Employees who are engaged in highway construction or maintenance will be furnished with two safety-orange T-shirts, in lieu of safety vests, for use during the summer. Additional shirts will be at the employee's expense.

ARTICLE 37 EDUCATIONAL ASSISTANCE

37.1. Tuition Reimbursement Program. All employees with at least one year of service who satisfactorily complete courses at the Salem County College or Salem County Vocational School to enhance their skills shall be eligible for reimbursement of tuition costs by the Employer upon presenting evidence of satisfactory completion. Reimbursement shall be limited to three credits per semester. Requests shall be submitted for review and approval to the Clerk of the Board prior to the beginning of classes.

37.2. Payment for Certification or Licensure. Whenever an employee obtains any certification or license at the request of the Employer, over and above the minimum legal requirements of the job, the Employer shall pay the applicable license or certification fees, including renewal fees.

**ARTICLE 38
INDEMNIFICATION**

38.1. The Employer shall indemnify an employee for damages resulting from any tort claim or any civil violation of state or federal law arising out of the employee's job, if, in the opinion of the Employer, the acts committed by the employee upon which the damages are based did not constitute actual fraud, actual malice, willful misconduct, or an intentional wrong.

**ARTICLE 39
SEVERABILITY AND SAVINGS**

39.1. If any part, clause, portion or article of this Agreement is subsequently deemed by a court of competent jurisdiction to be illegal, such clause, portion or article may be deleted and the remainder of the Agreement not so affected shall continue in full force and effect absent the affected clause.

**ARTICLE 40
FULLY BARGAINED PROVISION**

40.1. This Agreement represents and incorporates the complete and final understanding and settlement by the parties on all bargainable issues which were or could have been the subject of negotiations. The parties further agree that there are no additional promises, warranties or guarantees other than those contained specifically in the language of this Agreement.

40.2. Notwithstanding any other provisions of this Agreement, the parties shall continue negotiations on the subject of pay upgrades for such job titles as either party may propose for re-evaluation.

**ARTICLE 41
TERM OF AGREEMENT**

41.1. This Agreement shall be effective retroactive to January 1, 2003 and shall continue in full force and effect through December 31, 2005. Any changes to existing practices will take effect as of the date of ratification, except as otherwise stated in the Agreement.

APPENDIX A

TITLES AND PAY RANGES

Range Numbers are shown to the left. Full-time hours per week are in parenthesis. (Note: For pay purposes, 40 hours is considered to be the full-time workweek for Public Safety Telecommunicator titles, even though employees actually work 42 hours per week on average.)

4	Account Clerk (35)	17	Assistant Supervising Mechanic (40)
5	Account Clerk Typing (35)	14	Assistant Supervisor Roads (40)
11	Accounting Assistant (35)	6	Building Maintenance Worker (40)
15	Accounting Assistant (40)	13	Building Maintenance Worker Low Pressure License (40)
17	Accounting Procedures Analyst (35)	6	Building Service Worker (40)
15	Administrative Analyst (35)	15	Building Superintendent (40)
14	Administrative Clerk (35)	16	Buyer (35)
14	Administrative Secretary (35)	20	Chaplain (40)
3	Agency Aide (35)	15	Chief Clerk (35)
9	Alcoholism Counselor (40)	18	Chief Clerk (40)
13	Assistant Administrative Analyst (35)	16	Chief of Administrative Services (35)
13	Assistant Buyer (35)	19	Chief of Administrative Services (40)
15	Assistant County Adjuster (35)	21	Chief Public Safety Telecommunicator (40)
29	Assistant County Engineer (40)	24	Chief Sanitary Inspector (35)
9	Assistant County Superintendent of Weights & Measures (35)	3	Clerk (35)
16	Assistant County Treasurer (35)	4	Clerk Driver (35)
26	Assistant Director of Data Processing (35)	6	Clerk Stenographer (35)
23	Assistant Executive Director Office on Aging (35)	4	Clerk Typist (35)
12	Assistant Food Service Manager (40)	7	Clerk Typist (40)
19	Assistant Health Educator (35)	17	Code Enforcement Officer (40)
18	Assistant Human Resource Coordinator (35)	4	Community Service Aide (35)
18	Assistant Maintenance Supervisor (40)	6	Cook (35)
15	Assistant Planner (35)	19	Coordinator of Maintenance Services (40)
22	Assistant Planning Director (35)	29	Coordinator Public Health Projects 3 (35)
13	Assistant Program Analyst (35)	16	Counselor Penal Institution (35)
16	Assistant Program Coordinator Aging (35)	22	County Alcoholism Coordinator (35)
17	Assistant Program Coordinator Non-Emergency Transportation (35)	23	County Communications Coordinator Emergency Management (40)
26	Assistant Public Health Coordinator (35)	4	Data Control Clerk (35)
22	Assistant Public Health Nurse Supervisor (35)	5	Data Control Clerk Typing (35)
19	Assistant Road Superintendent (40)	22	Data Processing Coordinator (35)
17	Assistant Superintendent JINS (40)	18	Data Processing Programmer (35)
14	Assistant Supervising Maintenance Repairer (40)	3	Delivery Worker (35)
		17	Deputy Work Release Administrator (35)

28	Director of Public Health Nursing Services (35)	5	Library Assistant Typing (35)
25	Director of Social Rehabilitation Services (40)	6	Linen Room Attendant (40)
4	Docket Clerk (35)	3	Mail Clerk (35)
9	Drafting Technician (35)	10	Maintenance Repairer (40)
14	Drafting Technician/Principal Engineering Aide (40)	11	Maintenance Repairer Electrician (40)
14	Employment Counselor (35)	11	Maintenance Repairer Mason (40)
14	Employment Specialist (35)	10	Maintenance Repairer Painter (40)
9	Engineering Aide (40)	20	Maintenance Supervisor (40)
8	Environmental Therapy Aide (40)	17	Management Specialist (35)
11	Equipment Operator (40)	13	Mechanic (40)
13	Equipment Operator/Tractor Trailer Driver (40)	14	Mechanic Diesel (40)
14	Field Representative Disease Control (35)	14	Mechanic Diesel/Mechanic Hydraulics (40)
16	Field Representative Disease Control/Sanitary Inspector (35)	8	Medical Records Clerk (40)
15	Field Representative Health Education Bilingual (35)	13	Medical Records Technician (40)
14	Field Representative Senior Citizens Program (35)	9	Motor Vehicle Operator Elderly and Handicapped (35)
17	Food Service Manager (40)	31	Network Administrator 1 (40)
3	Food Service Worker (35)	14	Office Services Manager (35)
17	General Supervising Maintenance Repairer (40)	12	Omnibus Operator (40)
17	Graduate Nurse (35)	20	Operations and Training Officer (40)
22	Graduate Nurse (40)	18	Patient Activities Coordinator (40)
22A	Graduate Nurse (36)	11	Practical Nurse (35)
17	Graduate Nurse Public Health (35)	16	Practical Nurse (40)
11	Head Cook (35)	16A	Practical Nurse (36)
26	Head Nurse (40)	9	Principal Account Clerk (35)
26A	Head Nurse (36)	10	Principal Account Clerk Typing (35)
4	Health Aide (35)	10	Principal Clerk Stenographer (35)
5	Health Aide Typing (35)	9	Principal Clerk Typist (35)
22	Health Educator (35)	9	Principal Docket Clerk (35)
14	Heavy Equipment Operator (40)	27	Principal Engineer Highway (40)
6	Identification Clerk (35)	14	Principal Engineering Aide (40)
4	Index Clerk (35)	9	Principal Index Clerk (35)
5	Index Clerk Typing (35)	13	Principal Medical Record Clerk (40)
6	Institutional Attendant (40)	21	Principal Planner (35)
7	Inventory Control Clerk (40)	15	Principal Planning Aide (35)
13	Investigator Consumer Protection (35)	21	Principal Sanitary Inspector (35)
16	Job Developer (35)	7	Probate Clerk (35)
6	Laborer (40)	16	Program Analyst (35)
18	Land Surveyor/Principal Engineering Aide (40)	20	Program Coordinator Aging (35)
6	Laundry Worker (40)	22	Program Coordinator Drug and Alcohol Abuse (35)
4	Library Assistant (35)	20	Program Coordinator Mental Health (35)
		22	Program Coordinator Non-Emergency Transportation (35)

16	Program Development Specialist Aging (35)	8	Senior Laundry Worker (40)
16	Program Development Specialist Community Services (35)	6	Senior Library Assistant (35)
20	Project Director Nutrition Program for the Elderly (35)	8	Senior Linen Room Attendant (40)
6	Public Health Investigator (35)	5	Senior Mail Clerk (35)
18	Public Health Nurse (35)	12	Senior Maintenance Repairer (40)
24	Public Health Nurse Supervisor (35)	13	Senior Maintenance Repairer Carpenter (40)
11	Public Safety Telecommunicator (40)	13	Senior Maintenance Repairer Electrician (40)
9	Public Safety Telecommunicator Trainee (40)	12	Senior Maintenance Repairer Painter (40)
7	Receptionist (40)	16	Senior Mechanic (40)
8	Receptionist/Telephone Operator (40)	10	Senior Medical Records Clerk (40)
6	Receptionist/Telephone Operator Typing (35)	22	Senior Medical Social Worker (35)
15	Research Assistant (35)	18	Senior Planner (35)
11	Road Inspector (40)	14	Senior Practical Nurse (35)
16	Sanitary Inspector (35)	19	Senior Practical Nurse (40)
14	Sanitary Inspector Trainee (35)	19A	Senior Practical Nurse (36)
6	Security Guard (40)	18	Senior Program Analyst (35)
6	Senior Account Clerk (35)	18	Senior Program Development Specialist Community Services (35)
7	Senior Account Clerk Typing (35)	22	Senior Program Specialist Special Child Health Services (35)
12	Senior Alcoholism Counselor (40)	20	Senior Public Health Nurse (35)
13	Senior Bridge Repairer (40)	14	Senior Public Safety Telecommunicator (40)
8	Senior Building Maintenance Worker (40)	11	Senior Receptionist/Telephone Operator (40)
8	Senior Building Service Worker (40)	13	Senior Road Inspector (40)
8	Senior Clerk Stenographer (35)	18	Senior Sanitary Inspector (35)
6	Senior Clerk Typist (35)	8	Senior Security Guard (40)
9	Senior Clerk Typist (40)	12	Senior Traffic Maintenance Worker (40)
18	Senior Code Enforcement Officer (35)	10	Social Service Assistant (35)
6	Senior Community Service Aide (35)	15	Social Worker Aging (35)
8	Senior Cook (35)	15	Social Worker Drug Abuse and Alcoholism Control (35)
17	Senior Counselor Penal Institution (35)	15	Social Worker Health (35)
7	Senior Data Control Clerk Typing (35)	17	Social Worker Institutions (40)
6	Senior Docket Clerk (35)	15	Social Worker Juvenile Rehabilitation (35)
11	Senior Drafting Technician (35)	13	Supervising Account Clerk Typing (35)
17	Senior Employment Specialist (35)	16	Supervising Account Clerk Typing (40)
25	Senior Engineer Highways (40)	15	Supervising Alcoholism Counselor (40)
11	Senior Engineering Aide (40)	12	Supervising Clerk (35)
10	Senior Environmental Therapy Aide (40)	13	Supervising Clerk Stenographer (35)
17	Senior Field Representative Health Education (35)	12	Supervising Clerk Typist (35)
5	Senior Food Service Worker (35)	15	Supervising Computer Operator (35)
6	Senior Health Aide (35)	29	Supervising Engineer (40)
6	Senior Index Clerk (35)	17	Supervising Engineering Aide (40)
8	Senior Institutional Attendant (40)	17	Supervising Engineering Aide/Supervising Road Inspector (40)

- 16 Supervising Maintenance Repairer (40)
- 17 Supervising Maintenance Repairer Electrical (40)
- 17 Supervising Maintenance Repairer Low Pressure (40)
- 18 Supervising Mechanic (40)
- 18 Supervising Public Safety Telecommunicator (40)
- 24 Supervising Planner (35)
- 10 Supervisor Building Service (40)
- 18 Supervisor Garage Services (40)
- 10 Supervisor Laundry (40)
- 16 Supervisor Roads (40)
- 15 Supervisor of Accounts (35)
- 13 Supervisor of Custodians (40)
- 18 Supervisor of Environmental Therapeutic Services (40)
- 31 Supervisor of Nurses (40)
- 18 Supervisor of Patient Accounts (40)
- 20 Teacher Juvenile Facilities (40)
- 20 Teacher Penal Institution (40)
- 9 Traffic Maintenance Worker (40)
- 15 Training Technician (35)
- 9 Truck Driver (40)
- 8 Veterans Service Officer (35)
- 3 Ward Clerk (40)
- 9 Youth Aide (40)
- 13 Youth Group Worker (40)

APPENDIX B 2003-2005 PAY RANGES

Annual rates of pay shown below are based on 52 weeks. The corresponding hourly rates for 35-hour workweeks and 40-hour workweeks are also shown for each range.

Range	Period	2003 Min	2003 Max	2004 Min	2004 Max	2005 Min	2005 Max
1	Annual	\$20,075	\$26,098	\$20,678	\$26,881	\$21,298	\$27,687
	Hourly (35)	\$11.03	\$14.34	\$11.36	\$14.77	\$11.70	\$15.21
	Hourly (40)	\$9.65	\$12.55	\$9.94	\$12.92	\$10.24	\$13.31
2	Annual	\$20,678	\$26,881	\$21,298	\$27,687	\$21,937	\$28,518
	Hourly (35)	\$11.36	\$14.77	\$11.70	\$15.21	\$12.05	\$15.67
	Hourly (40)	\$9.94	\$12.92	\$10.24	\$13.31	\$10.55	\$13.71
3	Annual	\$21,298	\$27,687	\$21,937	\$28,518	\$22,595	\$29,374
	Hourly (35)	\$11.70	\$15.21	\$12.05	\$15.67	\$12.41	\$16.14
	Hourly (40)	\$10.24	\$13.31	\$10.55	\$13.71	\$10.86	\$14.12
4	Annual	\$21,937	\$28,518	\$22,595	\$29,374	\$23,273	\$30,255
	Hourly (35)	\$12.05	\$15.67	\$12.41	\$16.14	\$12.79	\$16.62
	Hourly (40)	\$10.55	\$13.71	\$10.86	\$14.12	\$11.19	\$14.55
5	Annual	\$22,595	\$29,374	\$23,273	\$30,255	\$23,971	\$31,162
	Hourly (35)	\$12.41	\$16.14	\$12.79	\$16.62	\$13.17	\$17.12
	Hourly (40)	\$10.86	\$14.12	\$11.19	\$14.55	\$11.52	\$14.98
6	Annual	\$23,273	\$30,255	\$23,971	\$31,162	\$24,690	\$32,097
	Hourly (35)	\$12.79	\$16.62	\$13.17	\$17.12	\$13.57	\$17.64
	Hourly (40)	\$11.19	\$14.55	\$11.52	\$14.98	\$11.87	\$15.43
7	Annual	\$23,971	\$31,162	\$24,690	\$32,097	\$25,431	\$33,060
	Hourly (35)	\$13.17	\$17.12	\$13.57	\$17.64	\$13.97	\$18.16
	Hourly (40)	\$11.52	\$14.98	\$11.87	\$15.43	\$12.23	\$15.89
8	Annual	\$24,690	\$32,097	\$25,431	\$33,060	\$26,194	\$34,052
	Hourly (35)	\$13.57	\$17.64	\$13.97	\$18.16	\$14.39	\$18.71
	Hourly (40)	\$11.87	\$15.43	\$12.23	\$15.89	\$12.59	\$16.37
9	Annual	\$25,431	\$33,060	\$26,194	\$34,052	\$26,980	\$35,074
	Hourly (35)	\$13.97	\$18.16	\$14.39	\$18.71	\$14.82	\$19.27
	Hourly (40)	\$12.23	\$15.89	\$12.59	\$16.37	\$12.97	\$16.86
10	Annual	\$26,194	\$34,052	\$26,980	\$35,074	\$27,789	\$36,126
	Hourly (35)	\$14.39	\$18.71	\$14.82	\$19.27	\$15.27	\$19.85
	Hourly (40)	\$12.59	\$16.37	\$12.97	\$16.86	\$13.36	\$17.37

Range	Period	2003 Min	2003 Max	2004 Min	2004 Max	2005 Min	2005 Max
11	Annual	\$26,980	\$35,074	\$27,789	\$36,126	\$28,623	\$37,210
	Hourly (35)	\$14.82	\$19.27	\$15.27	\$19.85	\$15.73	\$20.45
	Hourly (40)	\$12.97	\$16.86	\$13.36	\$17.37	\$13.76	\$17.89
12	Annual	\$27,789	\$36,126	\$28,623	\$37,210	\$29,481	\$38,326
	Hourly (35)	\$15.27	\$19.85	\$15.73	\$20.45	\$16.20	\$21.06
	Hourly (40)	\$13.36	\$17.37	\$13.76	\$17.89	\$14.17	\$18.43
13	Annual	\$28,623	\$37,210	\$29,481	\$38,326	\$30,366	\$39,476
	Hourly (35)	\$15.73	\$20.45	\$16.20	\$21.06	\$16.68	\$21.69
	Hourly (40)	\$13.76	\$17.89	\$14.17	\$18.43	\$14.60	\$18.98
14	Annual	\$29,481	\$38,326	\$30,366	\$39,476	\$31,277	\$40,660
	Hourly (35)	\$16.20	\$21.06	\$16.68	\$21.69	\$17.19	\$22.34
	Hourly (40)	\$14.17	\$18.43	\$14.60	\$18.98	\$15.04	\$19.55
15	Annual	\$30,366	\$39,476	\$31,277	\$40,660	\$32,215	\$41,880
	Hourly (35)	\$16.68	\$21.69	\$17.19	\$22.34	\$17.70	\$23.01
	Hourly (40)	\$14.60	\$18.98	\$15.04	\$19.55	\$15.49	\$20.13
16	Annual	\$31,277	\$40,660	\$32,215	\$41,880	\$33,182	\$43,136
	Hourly (35)	\$17.19	\$22.34	\$17.70	\$23.01	\$18.23	\$23.70
	Hourly (40)	\$15.04	\$19.55	\$15.49	\$20.13	\$15.95	\$20.74
17	Annual	\$32,215	\$41,880	\$33,182	\$43,136	\$34,177	\$44,430
	Hourly (35)	\$17.70	\$23.01	\$18.23	\$23.70	\$18.78	\$24.41
	Hourly (40)	\$15.49	\$20.13	\$15.95	\$20.74	\$16.43	\$21.36
18	Annual	\$33,182	\$43,136	\$34,177	\$44,430	\$35,202	\$45,763
	Hourly (35)	\$18.23	\$23.70	\$18.78	\$24.41	\$19.34	\$25.14
	Hourly (40)	\$15.95	\$20.74	\$16.43	\$21.36	\$16.92	\$22.00
19	Annual	\$34,177	\$44,430	\$35,202	\$45,763	\$36,258	\$47,136
	Hourly (35)	\$18.78	\$24.41	\$19.34	\$25.14	\$19.92	\$25.90
	Hourly (40)	\$16.43	\$21.36	\$16.92	\$22.00	\$17.43	\$22.66
20	Annual	\$35,202	\$45,763	\$36,258	\$47,136	\$37,346	\$48,550
	Hourly (35)	\$19.34	\$25.14	\$19.92	\$25.90	\$20.52	\$26.68
	Hourly (40)	\$16.92	\$22.00	\$17.43	\$22.66	\$17.95	\$23.34
21	Annual	\$36,258	\$47,136	\$37,346	\$48,550	\$38,467	\$50,007
	Hourly (35)	\$19.92	\$25.90	\$20.52	\$26.68	\$21.14	\$27.48
	Hourly (40)	\$17.43	\$22.66	\$17.95	\$23.34	\$18.49	\$24.04
22	Annual	\$37,346	\$48,550	\$38,467	\$50,007	\$39,621	\$51,507
	Hourly (35)	\$20.52	\$26.68	\$21.14	\$27.48	\$21.77	\$28.30
	Hourly (40)	\$17.95	\$23.34	\$18.49	\$24.04	\$19.05	\$24.76

Range	Period	2003 Min	2003 Max	2004 Min	2004 Max	2005 Min	2005 Max
23	Annual	\$38,467	\$50,007	\$39,621	\$51,507	\$40,809	\$53,052
	Hourly (35)	\$21.14	\$27.48	\$21.77	\$28.30	\$22.42	\$29.15
	Hourly (40)	\$18.49	\$24.04	\$19.05	\$24.76	\$19.62	\$25.51
24	Annual	\$39,621	\$51,507	\$40,809	\$53,052	\$42,033	\$54,644
	Hourly (35)	\$21.77	\$28.30	\$22.42	\$29.15	\$23.10	\$30.02
	Hourly (40)	\$19.05	\$24.76	\$19.62	\$25.51	\$20.21	\$26.27
25	Annual	\$40,809	\$53,052	\$42,033	\$54,644	\$43,294	\$56,283
	Hourly (35)	\$22.42	\$29.15	\$23.10	\$30.02	\$23.79	\$30.92
	Hourly (40)	\$19.62	\$25.51	\$20.21	\$26.27	\$20.81	\$27.06
26	Annual	\$42,033	\$54,644	\$43,294	\$56,283	\$44,593	\$57,971
	Hourly (35)	\$23.10	\$30.02	\$23.79	\$30.92	\$24.50	\$31.85
	Hourly (40)	\$20.21	\$26.27	\$20.81	\$27.06	\$21.44	\$27.87
27	Annual	\$43,294	\$56,283	\$44,593	\$57,971	\$45,931	\$59,710
	Hourly (35)	\$23.79	\$30.92	\$24.50	\$31.85	\$25.24	\$32.81
	Hourly (40)	\$20.81	\$27.06	\$21.44	\$27.87	\$22.08	\$28.71
28	Annual	\$44,593	\$57,971	\$45,931	\$59,710	\$47,309	\$61,502
	Hourly (35)	\$24.50	\$31.85	\$25.24	\$32.81	\$25.99	\$33.79
	Hourly (40)	\$21.44	\$27.87	\$22.08	\$28.71	\$22.74	\$29.57
29	Annual	\$45,931	\$59,710	\$47,309	\$61,502	\$48,728	\$63,347
	Hourly (35)	\$25.24	\$32.81	\$25.99	\$33.79	\$26.77	\$34.81
	Hourly (40)	\$22.08	\$28.71	\$22.74	\$29.57	\$23.43	\$30.46
30	Annual	\$47,309	\$61,502	\$48,728	\$63,347	\$50,190	\$65,247
	Hourly (35)	\$25.99	\$33.79	\$26.77	\$34.81	\$27.58	\$35.85
	Hourly (40)	\$22.74	\$29.57	\$23.43	\$30.46	\$24.13	\$31.37
31	Annual	\$48,728	\$63,347	\$50,190	\$65,247	\$51,696	\$67,205
	Hourly (35)	\$26.77	\$34.81	\$27.58	\$35.85	\$28.40	\$36.93
	Hourly (40)	\$23.43	\$30.46	\$24.13	\$31.37	\$24.85	\$32.31

The salary ranges shown below are for nursing positions with 12-hour shifts and 36-hour workweeks. Both annual and hourly rates are shown.

Range	Period	2003 Min	2003 Max	2004 Min	2004 Max	2005 Min	2005 Max
16A	Annual	\$28,149	\$36,594	\$28,994	\$37,692	\$29,864	\$38,822
	Hourly (36)	\$15.04	\$19.55	\$15.49	\$20.13	\$15.95	\$20.74
19A	Annual	\$30,759	\$39,987	\$31,682	\$41,187	\$32,632	\$42,422
	Hourly (36)	\$16.43	\$21.36	\$16.92	\$22.00	\$17.43	\$22.66
22A	Annual	\$33,611	\$43,695	\$34,620	\$45,006	\$35,659	\$46,356
	Hourly (36)	\$17.95	\$23.34	\$18.49	\$24.04	\$19.05	\$24.76
26A	Annual	\$37,830	\$49,180	\$38,965	\$50,655	\$40,134	\$52,174
	Hourly (36)	\$20.21	\$26.27	\$20.81	\$27.06	\$21.44	\$27.87

APPENDIX C HIRING STEPS FOR NURSES

Enhanced hiring rates are to be used for the following titles at the County Nursing Home and the County Correctional Facility: Practical Nurse (Range 16); Senior Practical Nurse (Range 19); Graduate Nurse (Range 22); Head Nurse (Range 26); Supervisor of Nurses (Range 31).

The enhanced hiring rates are shown below according to salary range. The step on which an employee will be hired is to be determined by the years of work experience which the employee has completed as an LPN or RN at the time of hire.

2003 HIRING STEPS (HOURLY)

	Range 16	Range 19	Range 22	Range 26	Range 31
0 Years	\$15.04	\$16.43	\$17.95	\$20.21	\$23.43
1 Year	\$15.34	\$16.76	\$18.31	\$20.61	\$23.90
2 Years	\$15.64	\$17.10	\$18.68	\$21.02	\$24.37
3 Years	\$15.96	\$17.44	\$19.05	\$21.45	\$24.86
4 Years	\$16.28	\$17.79	\$19.43	\$21.87	\$25.36
5 Years	\$16.60	\$18.14	\$19.82	\$22.31	\$25.87

2004 HIRING STEPS (HOURLY)

	Range 16	Range 19	Range 22	Range 26	Range 31
0 Years	\$15.49	\$16.92	\$18.49	\$20.81	\$24.13
1 Year	\$15.80	\$17.26	\$18.86	\$21.23	\$24.61
2 Years	\$16.11	\$17.61	\$19.24	\$21.66	\$25.10
3 Years	\$16.44	\$17.96	\$19.63	\$22.09	\$25.61
4 Years	\$16.76	\$18.32	\$20.02	\$22.53	\$26.12
5 Years	\$17.10	\$18.69	\$20.42	\$22.98	\$26.64

2005 HIRING STEPS (HOURLY)

	Range 16	Range 19	Range 22	Range 26	Range 31
0 Years	\$15.95	\$17.43	\$19.05	\$21.44	\$24.85
1 Year	\$16.27	\$17.78	\$19.43	\$21.87	\$25.35
2 Years	\$16.60	\$18.14	\$19.82	\$22.31	\$25.86
3 Years	\$16.93	\$18.50	\$20.21	\$22.75	\$26.38
4 Years	\$17.27	\$18.87	\$20.62	\$23.21	\$26.90
5 Years	\$17.61	\$19.25	\$21.03	\$23.67	\$27.44

APPENDIX D

PRO-RATION OF SICK AND VACATION LEAVE

The contract specifies annual allotments of sick and vacation days for *full-time* employees. These allotments must be pro-rated for part-time employees, as well as for employees who terminate their employment during the calendar year or who take unpaid leave for a portion of the calendar year.

The following table provides coefficients corresponding to the number of leave days which are allotted annually to full-time employees in Articles 23 and 24. These coefficients may be used to pro-rate an employee's earned sick and vacation leave. The first step is to ascertain the number of hours for which the employee has been paid so far in the current year.¹ This number is then multiplied by the proper coefficient. The result (rounded down to a whole number) is the number of leave hours which the employee has earned in the current year.

Number of leave days allotted annually (full-time)	Coefficient
12	0.04616
15	0.05770
20	0.07693
25	0.09616

EXAMPLE. So far this year Employee A has 900 hours of pay. If he were full-time, he would be entitled to 12 vacation days annually. The coefficient in the table is therefore 0.04616. Employee A's earned vacation leave is calculated as follows:

$$900 \times 0.04616 = 41 \text{ hours (rounded down)}$$

1. The maximum number of hours which may be used is (a) 2,080 (for positions with a 40-hour full-time workweek), (b) 1,820 (for positions with a 35-hour full-time workweek), or (c) 1,872 (for positions with a 36-hour workweek).